



The Chartered  
Institute of Logistics  
and Transport

# CILTM PULSE

*May 2026 - For Members Only*

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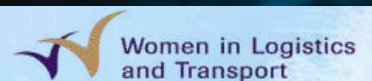


The Chartered Institute of Logistics and Transport in Malaysia is the professional body representing the logistics and transportation industries in the nation. Together we will be stronger.

**STRONGER  
TOGETHER**



**NEXT  
GENERATION**



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## ***EDITORIAL TEAM***

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Cdr ChLT Ts Shahrir bin Hj Ahmad (R) FCILT  
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Assisted by  
CILTM Secretariat, NextGen & WiLAT



# President's Message

*Assalamualaikum w.b.t. and warm greetings to all esteemed members*

As we move forward into the second half of 2026, I would like to extend my sincere appreciation to all members and supporters of The Chartered Institute of Logistics and Transport Malaysia (CILTM) for your continuous commitment, collaboration, and dedication towards strengthening the logistics and transport profession in Malaysia and beyond.

The past few months have been both productive and encouraging for CILTM. Through the collective efforts of our Council Members, Sections, strategic partners, academic institutions, government agencies, and industry stakeholders, we have successfully organised and participated in numerous professional engagements, webinars, forums, academic collaborations, and industry development initiatives. These achievements reflect the growing relevance and importance of logistics and transport in supporting economic growth, trade facilitation, supply chain resilience, and national development.

In line with the rapid transformation of the industry, CILTM remains committed to promoting professional excellence, sustainability, digital innovation, and talent development. As the industry continues to embrace automation, digitalisation, artificial intelligence, and intelligent logistics solutions, it is essential for us to continue enhancing our knowledge, adaptability, and leadership capabilities in order to remain future-ready.

I would also like to take this opportunity to extend my heartfelt wishes to all Muslims who recently celebrated Hari Raya Eid Adha on 10 Zulhijjah 1447 Hijrah / 27 May 2026.

Hari Raya Eid Adha carries profound values of sacrifice, sincerity, compassion, and unity. The spirit of togetherness and willingness to contribute towards the well-being of others serves as an important reminder for all of us to continue strengthening our sense of responsibility, integrity, and service to society. May the blessings and lessons from this meaningful occasion continue to inspire us in both our personal and professional journeys.

Looking ahead, one of the upcoming key events for CILTM will be our Annual General Meeting (AGM), which is scheduled to be held on 26 June 2026. The AGM serves as an important platform for members to review the Institute's progress, discuss future directions, strengthen governance, and collectively contribute ideas towards the continued growth and advancement of CILTM.

I would like to encourage all members to participate actively in this important gathering as we continue building a stronger, more dynamic, and forward-looking professional institution together.

On behalf of CILTM, I would like to express my sincere gratitude to everyone who has continuously supported the Institute and contributed towards our shared mission of advancing the logistics and transport profession. Let us continue working together with dedication, professionalism, and unity as we navigate future opportunities and challenges.

Thank you.

Warm regards,  
Professor ChLT Ts Dr Muhammad Zaly Shah FCILT  
President CILT Malaysia and International Vice President  
Southeast Asia Region



# Editor's Message

*Assalamualaikum w.b.t. and warm greetings to all members and readers.*

As we move through May 2026, the logistics, transport, and supply chain industry continues to navigate an era of rapid change and transformation. The growing influence of digitalisation, automation, artificial intelligence, and data-driven operations is reshaping the way organisations operate, collaborate, and deliver value across the global supply chain ecosystem.

At CILTM, we remain committed to supporting these developments through continuous professional engagement, industry collaboration, knowledge-sharing initiatives, and capacity-building programmes. Throughout this month, various strategic activities, academic engagements, webinars, and professional discussions have been successfully carried out with the collective support of our members, institutions, industry players, and strategic partners.

These efforts reflect our shared commitment towards strengthening the profession and ensuring that the logistics and transport community remains adaptive, resilient, and future-ready in facing emerging industry challenges and opportunities.

As we recently celebrated Hari Raya Eid Adha on 10 Zulhijjah 1447 Hijrah / 27 May 2026, we hope the blessed occasion brought meaningful moments of reflection, unity, and gratitude to all Muslims celebrating across the country and around the world.



**Cdr ChLT Ts Shahrir bin Haji Ahmad RMN (R) FCILT**  
**Editor-in-Chief, CILTM Pulse**

May the blessings and meaningful lessons from Eid Adha continue to strengthen our resilience, leadership, and commitment in facing future challenges and opportunities.

On behalf of the Editorial Team, thank you for your continuous support, commitment, and valuable contributions towards CILTM Pulse and the professional logistics and transport fraternity. We look forward to achieving greater milestones together in the months ahead.

Thank you.



# MILESTONES & ACHIEVEMENTS

## SPECIAL COUNCIL MEETING FOR AGM 2026 PREPARATION



The Special Council Meeting for AGM 2026 Preparation was successfully held on 16 May 2026 at De Palma Hotel Shah Alam.



Our sincere appreciation and heartfelt gratitude are extended to all Council Members, Members of the Council of Trustees, and the CILTM Legal Advisor for their presence, valuable contributions, and unwavering commitment throughout the meeting. The active participation, constructive discussions, and shared dedication demonstrated by all attendees truly reflected the collective spirit and professionalism of the CILTM leadership team in ensuring the continued growth and sustainability of the institution.



During the meeting, various important matters and strategic agendas were thoroughly discussed, carefully reviewed, and deliberated in detail as part of the comprehensive preparations towards the upcoming CILTM Annual General Meeting (AGM) 2026. The meeting also served as an important platform to exchange ideas, strengthen coordination, and align future plans and priorities in line with the aspirations and long-term vision of CILT Malaysia.



It is our hope that all plans, initiatives, and resolutions undertaken will continue to strengthen the role, governance, and strategic direction of CILT Malaysia, while further enhancing its impact and contribution towards the development of the logistics, transport, and supply chain industry both nationally and internationally. May the spirit of collaboration, commitment, and excellence continue to guide CILT Malaysia towards greater achievements and continued success in the years ahead.



# MILESTONES & ACHIEVEMENTS

## PRE-MEETING ON THE ESTABLISHMENT OF CILTM KELANTAN SECTION - 11 MAY 2026



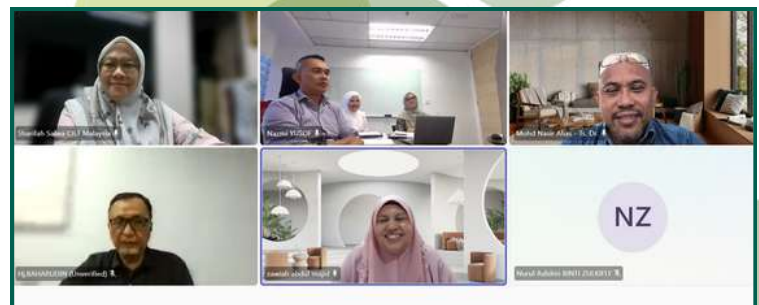
The pre-meeting was successfully convened as an initial discussion platform regarding the establishment of the CILTM Kelantan Section, following the proposal that had been presented and officially approved during the CILTM Council Meeting. This initiative marks an important milestone in CILTM's continuous efforts to strengthen its presence and professional network at the state level, particularly in supporting the growth and development of the logistics and transport industry in the East Coast region.

The establishment of the CILTM Kelantan Section has also received official approval from the Registrar of Societies (ROS), reflecting compliance with all required legal, governance, and organizational procedures. This achievement demonstrates CILTM's commitment towards structured expansion and inclusive professional engagement across Malaysia.

The pre-meeting served as a strategic platform for the relevant parties to coordinate the initial implementation process, discuss the proposed organizational structure, and deliberate on key operational matters as well as the future strategic direction of the section. The session also provided an opportunity to strengthen collaboration, align expectations, and outline the necessary preparations towards ensuring the successful establishment and sustainability of the CILTM Kelantan Section.

It is hoped that this initiative will further enhance professional development opportunities, strengthen industry-academic collaboration, and contribute positively towards advancing the logistics, transport, and supply chain profession in Kelantan and the surrounding regions.

**FORMATION OF CILTM  
KELANTAN SECTION**  
Date: 8 June 2026 (Monday)  
Time: 3.00 pm – 5.00 pm  
Platform: Hybrid  
Venue: Bilik Senat Kampus Kota,  
Universiti Malaysia Kelantan (UMK),  
Kampus Kota  
Pengkalan Chepa, 16100  
Kota Bharu, Kelantan



# MILESTONES & ACHIEVEMENTS

## EMPOWERING FUTURE PROFESSIONALS THROUGH CILT AFFILIATE MEMBERSHIP & CONVOCATION BRIEFING



CILT Malaysia successfully conducted the “Apply for CILT Affiliate Membership & Attend the 2026 CILTM Convocation” session on 7 May 2026 at Han Chiang University College.

The session introduced students to The Chartered Institute of Logistics and Transport (CILT), highlighting the benefits of Affiliate Membership, professional certification pathways, and opportunities available through CILT Malaysia. Participants also received a briefing on the CILTM Convocation 2026, including registration procedures and participation requirements. The programme featured an engaging sharing session by ChLT Ts Log. Dr. Hj Mohd Nasir FCILT, followed by an application guidance session and interactive discussion with participants.

The event concluded with a productive discussion session with the Next Gen Society, focusing on future collaborations and student professional development initiatives. Thank you to all participants and organisers for making the programme a meaningful and successful session.

Empowering Future Professionals  
Through  
Professional Membership ▪ Certification  
Pathways ▪ Industry Engagement ▪  
Student Development



# MILESTONES & ACHIEVEMENTS

## MILESTONE COLLABORATION BETWEEN CILT MALAYSIA, UMT AND INDUSTRY PARTNERS



The Memorandum of Agreement between CILT Malaysia and University Malaysia Terengganu and the Memorandum of Understanding between CILT Malaysia and World Blue Economy Forum Sdn Bhd were successfully signed at Marriott Hotel Petaling Jaya on 8 May 2026. The event marked a significant milestone in strengthening collaboration between academia, industry, and professional bodies towards advancing Malaysia's logistics and transportation sector.

Strengthening Strategic Collaboration Between Academia ▪ Industry ▪ Professional Bodies  
Towards Advancing Malaysia's Logistics, Transport & Supply Chain Sector

Special appreciation is extended to all presenters, distinguished guests, industry partners, and participants for their support and contributions. Sincere thanks are also conveyed to MALTRAC, UMT, UniMAP, and ChLT Ts. Dr. Mohd Saiful Izwaan bin Saad CMILT for the successful coordination of the programme. The event featured inspiring speeches encouraging students to pursue globally recognised CILT professional certification and highlighting the importance of professional qualifications in career development.



The occasion also celebrated the achievements of KPTiP UniMAP students through appreciation awards for outstanding academic performance. Congratulations to all award recipients and thank you to everyone who contributed to the success of this meaningful event.



# MILESTONES & ACHIEVEMENTS

## CILTM REPRESENTATION AT MALAM GALA PERSADA MARA 60TH ANNIVERSARY CELEBRATION



On 3 May 2026, The Chartered Institute of Logistics and Transport Malaysia (CILTM) was represented at the Malam Gala Persada MARA, held in conjunction with the 60th Anniversary Celebration of Majlis Amanah Rakyat (MARA). The prestigious event took place at Dewan Merdeka, Pusat Dagangan Dunia, Kuala Lumpur, beginning at 8.00 pm.

Attending on behalf of the CILTM President were ChLT Hj Baharudin Bin Hj Kamarudin FCILT, Acting Vice President and Chairman of CILTM KL Section, together with ChLT C. Nazmi bin C. Yusof CMILT, Council Member.

The gala dinner was officiated by YAB Dato' Seri Dr. Ahmad Zahid bin Hamidi, Deputy Prime Minister and Minister of Rural and Regional Development. The evening brought together distinguished guests, industry leaders, and key stakeholders to commemorate MARA's six decades of contributions towards national development, particularly in empowering education, entrepreneurship, and socio-economic growth. CILTM's presence at this significant occasion reflects its continued commitment to fostering strong relationships with key government agencies and supporting initiatives that contribute to the nation's development.

Celebrating 60 Years of MARA's  
Contributions Towards  
Education ▪ Entrepreneurship ▪  
Socio-Economic Development ▪  
Nation Building



# MILESTONES & ACHIEVEMENTS

## MAJLIS KONVOKESYEN PERDANA INSTITUSI PENDIDIKAN MARA 2026



This meaningful engagement further reinforces CILTM's role as a key professional body contributing to Malaysia's human capital development agenda, while fostering stronger ties between education and industry for sustainable national growth.

The Chartered Institute of Logistics and Transport Malaysia (CILTM) was honoured to receive an official invitation from Majlis Amanah Rakyat (MARA) to attend the MARA Premier Convocation Ceremony for MARA Educational Institutions (KPM & TVETMARA) 2026, which was held in grandeur on 20 May 2026 at the Putra World Trade Centre (PWTC).

This prestigious ceremony celebrated the achievements of graduates from MARA educational institutions in both academic and TVET streams, while also recognising the vital role of these institutions in producing skilled and industry-ready talent for the nation. The event brought together distinguished guests, industry leaders, and professional bodies, reflecting its significance as a national platform for excellence in education and human capital development.

During the ceremony, the Deputy President of CILTM represented the CILTM President in presenting the Special Award for Professional Body – KPM, symbolising CILTM's recognition and continuous support towards excellence in education, professional development, and the advancement of Malaysia's logistics and transport sector.

CILTM's participation in this prestigious event underscores its ongoing commitment to strengthening strategic collaboration with MARA and other educational and TVET institutions, in line with national efforts to nurture competent, highly skilled, and future-ready talent for the evolving industry landscape.

The occasion further reinforced the strong partnership between CILTM and MARA, while highlighting CILTM's active role as a professional body in supporting Malaysia's technical and vocational education agenda in a holistic and impactful manner.



# MILESTONES & ACHIEVEMENTS

## KOLEJ PROFESIONAL MARA BANDAR PENAWAR (KPMBP) BRIEFING 2026



KPMBP BRIEFING 2026: INTEGRATED  
LEARNING IN LOGISTICS & TRANSPORT  
INDUSTRY  
Theme / Focus:  
Logistics ▪ Customs ▪ Procurement ▪  
Transportation ▪ Research & Industry  
Practice

The KPMBP Briefing 2026 was successfully held on 23 – 24 May 2026 at Premiera Hotel Kuala Lumpur. The programme was coordinated by Pn Sharifah Salwa Abu Bakar CMILT and aimed at enhancing participants' knowledge and professional understanding in various areas of logistics, transportation, customs, procurement, and research methodology. The two-day programme featured a series of insightful lectures delivered by distinguished industry experts and members of The Chartered Institute of Logistics and Transport Malaysia (CILT). On the first day, participants attended sessions on Customs and Forwarding conducted by ChLT Ts Dr Mohd Nasir Hj Alias FCILT, followed by a session on Research & Methodology (Project Paper) presented by Asst Prof Dr Dazmin Daud FCILT.



# MILESTONES & ACHIEVEMENTS

## KOLEJ PROFESIONAL MARA BANDAR PENAWAR (KPMBP) BRIEFING 2026 (23-24 MAY 2026)



**KPMBP BRIEFING 2026: INTEGRATED  
LEARNING IN LOGISTICS & TRANSPORT  
INDUSTRY**  
Theme / Focus:  
Logistics ▪ Customs ▪ Procurement ▪  
Transportation ▪ Research & Industry  
Practice

The second day continued with a lecture on Logistics Distribution Management & Procurement by Mr Zulkarnian Ahmad CMILT, while the final session on Movement of Goods was delivered by ChLT Ts Dr Hjh Zawiah Abdul Majid FCILT. The programme provided participants with valuable exposure to current logistics practices, academic research approaches, and industry-related operational knowledge.

The briefing programme was attended by representatives from MARA Headquarters and Kolej Profesional MARA Bandar Melaka, including lecturers and management personnel led by En. Muhammad Fazly Bin Jamaluddin, Director of KPM Bandar Penawar. The active participation and engagement throughout the sessions reflected the participants' commitment towards continuous professional development and academic excellence.

The Integrated Project Paper Presentation and Viva Voce session will be held on 30 June 2026 at the CILTM Secretariat Office, Shah Alam, involving experienced panels from both academic and industry backgrounds.



# MILESTONES & ACHIEVEMENTS

## CILTM SUPPORTS 4TH ANNUAL ASEAN PROCUREMENT INNOVATION SUMMIT 2026 (APIS 2026)



The Chartered Institute of Logistics and Transport Malaysia (CILTM) proudly endorsed and participated in the 4th Annual ASEAN Procurement Summit 2026 (APIS 2026), held on 12–13 May 2026 at the Sheraton Imperial Hotel.

The summit gathered procurement and supply chain professionals from across the ASEAN region to discuss current industry challenges and emerging trends, including digital transformation, AI-driven sourcing, ESG practices, supplier resilience, and the evolving role of procurement leadership in today's dynamic business environment.

Representing CILTM at the summit were Mr Zulkarnian Bin Ahmad CMILT and Mr Shahari Bin Mohd Zin CMILT, demonstrating the Institute's continuous commitment towards strengthening professional engagement and industry collaboration within the logistics, transport, and supply chain sectors.

As part of the event collaboration, the organiser had also extended a complimentary booth to CILTM. The booth was successfully managed and coordinated by the UniKL MIMET team under the supervision of Dr Hjh Ismila Che Ishak CMILT and her dedicated team, who actively supported the promotional and engagement activities throughout the two-day summit.

The summit provided participants with valuable insights, practical case studies, and strategic discussions aimed at enhancing procurement capabilities and organisational resilience in a rapidly evolving global supply chain landscape.





### CILT PENANG SECTION ANNUAL GENERAL MEETING (AGM) 2026

The CILT Penang Section Annual General Meeting (AGM) 2026 was successfully held on 8 May 2026 (Friday) at HCUC, Penang, with the attendance of more than 35 members. The AGM was chaired by Dato' Log. Ts. Dr. Chang Kah Loon FCILT, FLogM and conducted in accordance with the Societies Act 1966 of Malaysia and the Constitution of CILT Malaysia.

The meeting was also honoured by the presence of ChLT Ts Dr Hj Mohd Nasir Hj Alias FCILT and Dr Ting Mao Seng, reflecting strong institutional support and engagement from both professional and academic stakeholders.

A key highlight of the AGM was the presentation of a Certificate of Appreciation to HCUC in recognition of its support and venue sponsorship for the event. The certificate was presented by the Chairman, acknowledging the institution's continuous contribution to CILT Penang Section activities.

In addition, a Certificate of Congratulation was presented to Log. Leong Kin Wah FCILT on his election as Chartered Fellow (FCILT) in 2025, marking a significant professional milestone. His achievement further strengthens the leadership capacity within the Penang Section and reflects his long-standing contributions to logistics, transport, and supply chain development in Malaysia.

The AGM also reaffirmed the continued leadership of Dato' Dr Chang Kah Loon FCILT, who has been serving since 2005 and remains one of the key figures in the CILT National Management Council. The session concluded with strong appreciation for all members' participation and commitment to advancing the logistics and transport profession in Penang and beyond.



**NET-ZERO GREENHOUSE GAS CONSORTIUM (NGGC)  
INDUSTRY ADVISOR APPOINTMENT**



Under the initiative of the Centre for Global Sustainability Studies (CGSS), Universiti Sains Malaysia, the Net-Zero Greenhouse Gas Consortium (NGGC) was officially established to address emerging green-related challenges and sustainability issues through collaborative engagement among professionals and experts from various sectors.

A significant highlight of the event was the official appointment of Dato' Log. Ts. Dr. Chang Kah Loon FCILT, FLogM as one of the Industry Advisors for the consortium. His appointment reflects recognition of his extensive professional expertise and continued contributions towards sustainable development, logistics, transportation, and industry advancement.

The official appointment ceremony was held at USM on 8 May 2026 and was graced by the presence of NGGC Patron, Dato' Seri Sr. Hj Rozali Bin Hj Mohamad as well as CGSS Director, Associate Professor Dr. Mohd Wira Mohd Shafiei. The event marked an important milestone in strengthening collaboration between academia, industry professionals, and sustainability experts towards supporting Malaysia's net-zero greenhouse gas aspirations.

The establishment of NGGC is expected to serve as a strategic platform for knowledge sharing, research collaboration, policy discussions, and the development of sustainable practices across industries. The involvement of experienced industry leaders such as Dato' Dr. Chang Kah Loon further reinforces the consortium's commitment towards driving impactful sustainability initiatives and long-term environmental stewardship.

**INTERNATIONAL CONFERENCE ON LEADERSHIP IN THE SERVICE ECONOMY 2026**

Dato' Log. Ts. Dr. Chang Kah Loon FCILT, FLogM was invited as a panellist and speaker at the International Conference on Leadership in the Service Economy held on 5 May 2026. The conference was jointly organised by National Higher Education Research Institute, Universiti Sains Malaysia, and The Hong Kong Polytechnic University.

During his presentation on "Leadership and Effective Talent Management: Fostering Organisational Strategy in Service Industries," Dato' Dr. Chang Kah Loon highlighted the long-standing professionalism and contributions of logisticians within the service economy. He emphasised the importance of leadership qualities, effective management practices, and sustainability in logistics and service industries.

Among the key points shared was the importance of "exercise management" as a fundamental discipline that reflects essential leadership attributes such as commitment, consistency, time management, communication skills, and mental resilience. He also stressed the need for greater emphasis on maritime logistics within academic curricula, noting its significant role in supporting more than 90% of global trade.

The conference served as an important platform for academic and industry collaboration, promoting discussions on leadership, talent development, and the future direction of service industries in the global economy.



# CILTM - IN - ACTION PENANG SECTION

## INTERNATIONAL CONFERENCE ON LEADERSHIP IN THE SERVICE ECONOMY 2026

Dato' Log. Ts. Dr. Chang Kah Loon FCILT, FLogM was invited as a speaker at the International Conference on Leadership in the Service Economy held on 5 May 2026. The conference was jointly organised by National Higher Education Research Institute, Universiti Sains Malaysia, and The Hong Kong Polytechnic University.

During the conference, Dato' Dr. Chang Kah Loon delivered a presentation on "Leadership and Effective Talent Management: Fostering Organisational Strategy in Service Industries," highlighting leadership, talent development, and strategic management within the service and logistics sectors.

The invitation-only conference gathered more than 150 industry and academic leaders from Malaysia, China including Hong Kong, Singapore, and Australia, providing a valuable platform for international collaboration, knowledge sharing, and professional engagement among leaders in the service economy.



## International Automotive Mobility Solutions Conference 2026

Dato' Log. Ts. Dr. Chang Kah Loon was invited to serve as moderator for a high-level panel discussion titled "Optimising Asia's Automotive Supply Chains, Logistics, and Warehousing: Sustainability and Digital Resilience" at the International Automotive Mobility Solutions Conference 2026.

The conference was organised by Messe Frankfurt and took place at the Kuala Lumpur Convention Centre (KLCC), Malaysia, from 14 to 16 May 2026, in conjunction with a major automotive trade fair. The event attracted thousands of participants, industry leaders, exhibitors, and visitors from various countries, making it one of the significant gatherings in the regional automotive and mobility ecosystem.

The panel discussion brought together experts and industry practitioners to explore critical issues shaping the future of automotive supply chains in Asia. Key topics included supply chain optimisation, warehouse and logistics efficiency, sustainability practices, and the increasing role of digital transformation and resilience in addressing global disruptions and evolving market demands.

Through his role as moderator, Dato' Dr. Chang facilitated meaningful dialogue among panelists, encouraging the exchange of insights on industry challenges, technological adoption, and strategic approaches to strengthening automotive logistics networks across the region. The session highlighted the importance of collaboration between industry stakeholders in advancing sustainable and digitally enabled supply chain ecosystems, while reinforcing Malaysia's position as an active participant in regional automotive logistics discourses.



# CILTM - IN - ACTION SABAH SECTION

## Sabah's Port Congestion Is No Longer an Operational Issue, It Is a Strategic Economic Risk

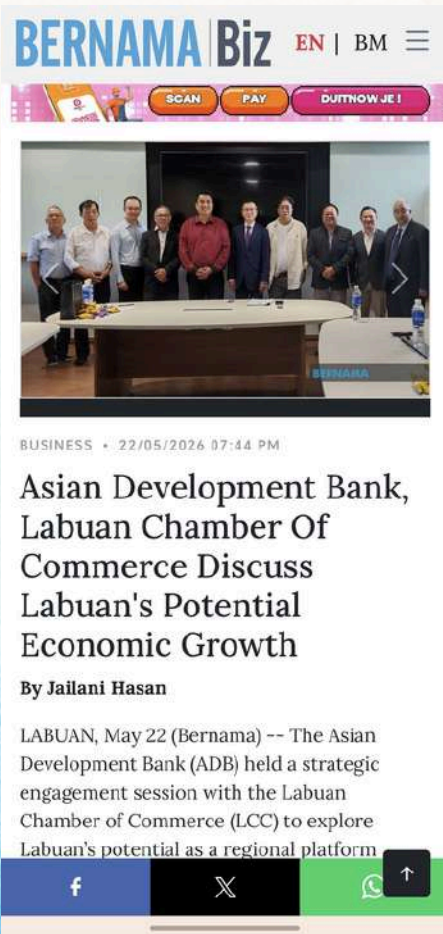
By: ChLT Ts. Daniel Doughty FCILT  
Chairman, CILTM Sabah Section

For many years, discussions surrounding port congestion in Sabah have often been treated as temporary operational disturbances, isolated delays caused by vessel bunching, seasonal demand fluctuations, weather conditions, or short term infrastructure limitations.

That assumption is no longer sustainable.

The latest productivity and vessel performance data compiled by the Malaysia Shipowners' Association for Sabah Ports Sdn Bhd covering the period from January 2023 to April 2026 paints a far more serious picture: Sabah is increasingly facing a systemic supply chain stress issue with direct implications for trade competitiveness, logistics costs, investor confidence, and long term economic resilience.

The data reveals a troubling pattern. [Read more...](https://www.bernamabiz.com/news.php?id=2556420/)  
<https://www.bernamabiz.com/news.php?id=2556420/>



“Labuan can function as ADB’s regional platform for maritime connectivity, island logistics resilience, blue economy finance, and cross-border trade facilitation within BIMP-EAGA.” – ChLT Ts. Daniel Doughty FCILT

# CILTM-IN-ACTION SABAH SECTION

## CILTM Sabah Facilitates Strategic Logistics Dialogue in Labuan

On 19 May 2026, CILTM Sabah, in collaboration with Megah Port Management, successfully organised a dialogue session at Labuan Liberty Port involving LPKP Sabah, JPJ Sabah, and logistics and transport industry players from Labuan.

The session served as an important platform to facilitate constructive discussions on operational realities faced by transport operators in Labuan, particularly in areas related to licensing, compliance, cargo movement, depot operations, enforcement coordination, and broader logistics challenges affecting the island.

Throughout the engagement, it was emphasised that Labuan operates within a highly specialised maritime and offshore ecosystem closely linked to oil and gas support services, transshipment activities, industrial cargo movement, and regional offshore operations. As such, its logistics environment requires practical and industry-specific regulatory understanding.

The dialogue also highlighted the importance of maintaining safety standards and regulatory compliance while ensuring that policies remain practical, enforceable, and aligned with actual operational needs on the ground.

Several operational and policy matters, including issues related to trailer inspections, were identified during the session. Industry players also requested CILTM Sabah to facilitate further engagement with the Ministry of Transport Malaysia in consolidating and presenting the findings and proposals raised.

CILTM Sabah extends its appreciation to LPKP Sabah, JPJ Malaysia, Megah Port Management, industry associations, and all participants for their active involvement and constructive discussions. The engagement reflects the importance of structured dialogue, technical understanding, and collaborative problem-solving in strengthening Labuan's strategically important logistics and maritime ecosystem.

CILTM Sabah's involvement in Labuan was undertaken under the mandate and responsibility entrusted by CILTM Headquarters to support and facilitate industry engagement for logistics players and members in Labuan.



# CILTM-IN-ACTION SABAH SECTION

## Collaborative Efforts Towards Regional Supply Chain and Maritime Connectivity

On 22 May 2026, BIMP-EAGA Labuan extended an invitation to support efforts in re-exploring containerised transshipment opportunities between Labuan, Palawan, and the wider MIMAROPA region, while strategically strengthening trade and logistics connectivity with Brunei Darussalam.

The initiative follows renewed interest from the Philippine counterpart, which previously operated container vessel services between Labuan and Palawan in 2019. In line with evolving regional trade dynamics, changing supply chain patterns, and the growing importance of BIMP-EAGA connectivity priorities, discussions are now focused on revitalising these maritime trade linkages to enhance regional economic integration and cross-border logistics cooperation.

Special appreciation and best wishes are extended to the leadership and dedicated efforts of En Azhar Othman, Chairman. BIMP-EAGA Business Council, Labuan for his continued commitment in advancing regional connectivity and economic collaboration within the BIMP-EAGA framework.



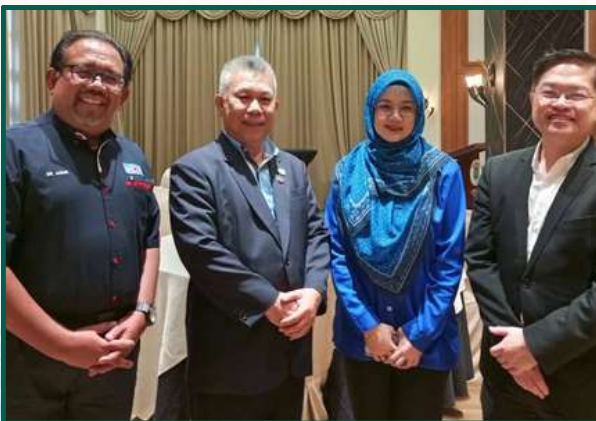
## **CILTM PERAK SECTION CHAIRMAN PARTICIPATES IN NATIONAL LOGISTICS SEMINAR**

On 11 May 2026, participation was made in the Seminar on Transportation and Logistics 2026 organised by the Johor Transport & Logistics Operators Association. The seminar brought together industry stakeholders, transport operators, and regulatory bodies to discuss the latest developments in road transportation, logistics operations, safety compliance, and enforcement practices.

The programme featured key briefings and discussions from major regulatory and enforcement agencies, including the Royal Malaysia Police (PDRM), Road Transport Department Malaysia (JPJ), and the Land Public Transport Agency (APAD). These sessions provided participants with updated information on road safety regulations, licensing requirements, enforcement trends, and operational compliance standards affecting the transportation and logistics sector.

The seminar also emphasised the importance of strengthening collaboration between regulators and industry practitioners to ensure safer, more efficient, and compliant transport systems. It served as a valuable platform for knowledge exchange, discussion of operational challenges, and sharing of best practices within the industry. The Chairman of the CILTM Perak Section also participated in the seminar, contributing to industry engagement and supporting continuous professional involvement in key national-level logistics and transportation discussions.

Overall, the event provided meaningful networking opportunities and reinforced ongoing efforts to enhance industry understanding, regulatory alignment, and professional development within Malaysia’s transport and logistics ecosystem.



**INDUSTRIAL VISIT TO GADING MARINE INDUSTRY (M) SDN BHD LUMUT SHIPYARD**

On 15 May 2026, a total of 28 Semester 1 students from the Bachelor of Maritime Operations (BMO) programme participated in an industrial visit to Gading Marine Industry (M) Sdn Bhd at Lumut Shipyard, Perak. The visit was organised as part of the LOB 10603 Principles of Economics course under the guidance of Lecturer Dr Hjh Ismila Bt Hj Che Ishak, CMILT.

The industrial visit provided students with valuable exposure to the maritime and shipbuilding industry, allowing them to gain practical insights into shipyard operations, marine services, and the economic activities involved within the maritime sector. Students also had the opportunity to better understand the relationship between economic principles and real industry practices through direct observation and engagement during the visit.

The programme successfully enhanced students' industry knowledge and strengthened their understanding of the maritime operations environment, while encouraging greater interest in the logistics and maritime industry.



# CILTM-IN-ACTION SELANGOR SECTION

## CILTM Selangor Section Technical Visit to Omega Warehouse, Bukit Raja Klang

The CILTM Selangor Section successfully organised a technical visit to the Omega Warehouse in Bukit Raja, Klang, involving a group of section members led by Vice Chairperson, Pn Siti Faradilah Aslah CMILT.

The visit provided participants with valuable exposure to warehouse operations, including storage systems, inventory management practices, and overall logistics processes. Members gained practical insights into current industry operations and best practices within the warehousing and logistics sector.

In addition to enhancing technical knowledge, the programme also served as an effective platform for professional networking, knowledge sharing, and strengthening engagement among members of the Selangor Section.



## From the Desk of the WiLAT Malaysia Chairperson

### The Resilient Woman: Steering the New Era of Logistics and Transport

Greetings to all our esteemed members, partners, and industry champions

We find ourselves navigating a transformative period in the global logistics and transport landscape. The "new era" we often spoke of as a distant milestone is officially here defined by rapid digitization, shifting geopolitical dynamics, and an urgent mandate for environmental sustainability.

While these shifts bring undeniable challenges, they also present an unprecedented opportunity to highlight a critical engine of industry survival and progress: the resilience of women. Historically, logistics and transport were viewed through a lens of physical labor and rigid traditionalism. Today, the sector thrives on adaptability, strategic foresight, and empathetic leadership—traits that women in our field embody daily. As Chairperson of Women in Logistics and Transport (WiLAT), I am incredibly proud to witness how women are not just adapting to this new era but actively shaping it.



Lt Cdr ChLT Ts. Dr. Nor Fyadzillah  
Mohd Taha RMN (R)  
Chairperson, Women in Logistics and  
Transport (WiLAT) Malaysia

#### The Global Current Situation: Navigating Volatility

On a global scale, the logistics industry is operating in a state of permanent volatility. From supply chain disruptions and shifting trade corridors to the integration of AI and automation, the baseline of our industry is constant change.

In this climate, resilience is no longer just about "weathering the storm"; it is about strategic agility. Globally, women are stepping into crucial decision-making roles, driving green logistics initiatives, and leading data-driven digital transformations. Statistics consistently show that diverse leadership teams yield better risk management and higher innovation rates.

However, systemic gaps remain. The global retention of female talent faces hurdles such as burnout, lack of flexible working frameworks, and a slower pace of leadership succession. To truly leverage women's resilience globally, we must move from merely appreciating their hard work to actively institutionalizing their support.

#### The Malaysian Perspective: Driving Local Progress

Closer to home, Malaysia stands as a pivotal logistics hub in Southeast Asia. With the government's robust push toward the New Industrial Master Plan (NIMP) and a heavy focus on digital economy infrastructure, our local transport and logistics sector is experiencing a massive upgrade.

In Malaysia, the presence of women is growing across all verticals—from port management and aviation to e-commerce fulfillment and supply chain analytics. Malaysian women in logistics have proven to be exceptionally resilient, balancing the demands of a high-pressure, 24/7 industry while breaking cultural glass ceilings.

Yet, local challenges persist. The representation of women in mid-to-senior management, particularly in operational and technical roles, requires intentional cultivation. Furthermore, as automation accelerates, we must ensure our local female workforce is upskilled at the same pace to prevent them from being left behind in legacy roles.

### OUR CONTINGENCY PLAN FOR WOMEN: SECURING THE FUTURE

Resilience cannot rely on individual strength alone; it requires an organizational safety net. To ensure that women in Malaysia and across the globe do not just survive but thrive through future industry shocks, WiLAT is advocating for a comprehensive Contingency and Empowerment Plan:



#### 1. The Upskilling & Digital Shield

**The risk of technological displacement is real. Our contingency plan prioritizes continuous, accessible training for women in high-demand domains such as AI supply chain integration, data analytics, and green logistics management. We aim to shield our workforce from obsolescence by making upskilling a non-negotiable norm.**

## 2. Institutionalized Mentorship & "Succession Networks"

When crises hit, professional isolation can stall careers. WiLAT is strengthening our local and international mentorship networks. By pairing emerging female leaders with seasoned industry veterans, we create a built-in support mechanism that ensures women have the advocacy they need to navigate career stagnation or corporate restructuring.

## 3. Agile Frameworks & Inclusive Workplace Design

True resilience requires a sustainable work-life equilibrium. We are actively engaging with corporate partners and policymakers in Malaysia to advocate for hybrid working models, robust parental support systems, and psychologically safe work environments. If the workplace adapts to the life stages of women, we mitigate burnout and drastically reduce talent attrition.

## 4. Financial and Entrepreneurial Literacy

For women running SME logistics and transport businesses, economic downturns hit hardest. Our plan includes targeted workshops on financial risk management, accessing green grants, and leveraging digital marketplaces to diversify business revenue streams, ensuring female-led enterprises can withstand macroeconomic pressures.

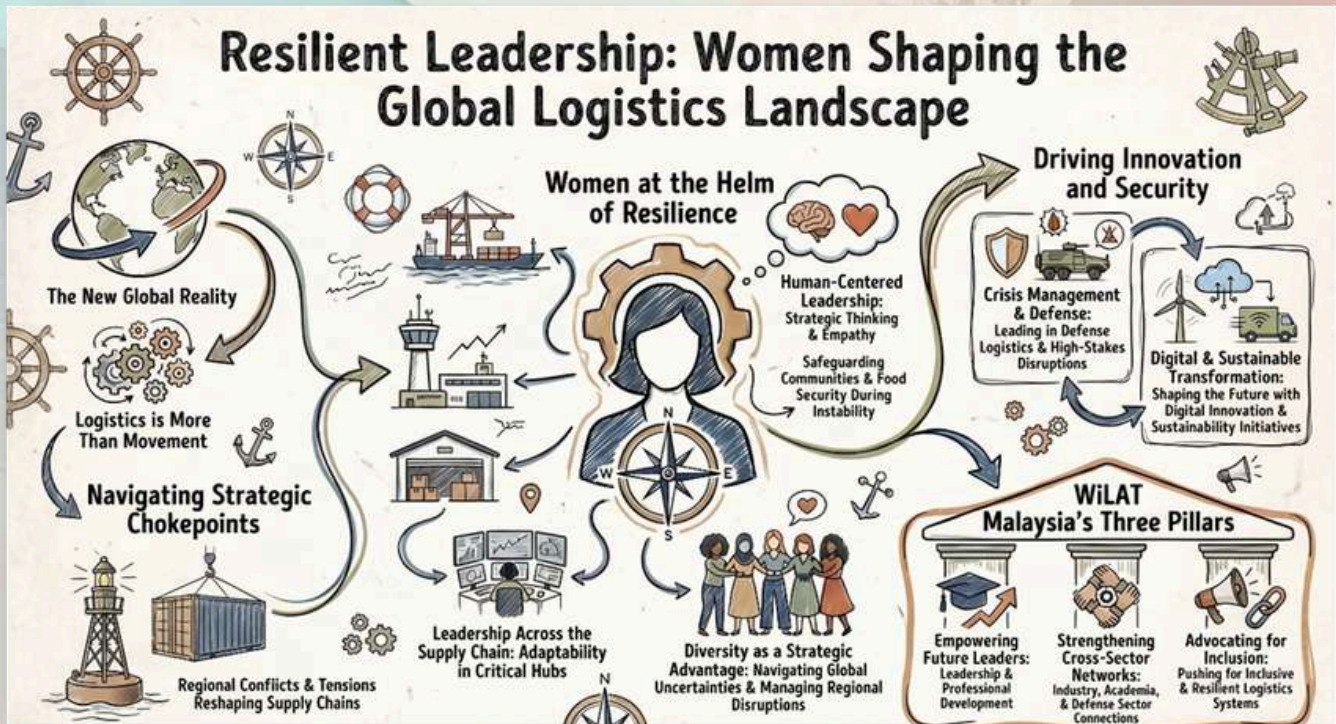
## From the Desk of the WiLAT Malaysia Chairperson

### MOVING FORWARD TOGETHER

The new era of logistics and transport demands a new playbook. It requires a supply chain that is not only efficient but fundamentally human, adaptable, and inclusive.

To the incredible women in Malaysia and across the globe: your resilience is the cornerstone of this industry's future. WiLAT remains unyielding in its commitment to clear the path for you, equip you with the right tools, and ensure your voice is heard at every major decision-making table.

Let us continue to drive forward with courage, intellect, and unity.



## Equipping the Next Generation: Insights from WiLAT Malaysia's Afternoon Talk 2.0

With rapid advancements in digitalization, automation, and data-driven operations reshaping global trade, the logistics and transport industry is undergoing a massive transformation. To address these shifts, Women in Logistics and Transport (WiLAT) Malaysia—under The Chartered Institute of Logistics and Transport (CILTM)—successfully hosted its highly anticipated virtual webinar, WiLAT Malaysia Afternoon Talk 2.0, on Wednesday, 13 May 2026.

Centering on the theme "Leading the Future: Skills for Logistics & Transport Professionals," the 90-minute session brought together over 50 industry practitioners, academicians, young professionals, and students from across the region to discuss what it takes to remain competitive in a tech-driven marketplace.

### A Distinguished Panel of Regional Voices

The event kicked off with welcoming and opening remarks from prominent figures within the network, including Lt Cdr Ts ChLT Dr. Nor Fyadzillah Mohd Taha RMN (Rtd) CMILT (WiLAT Malaysia Chairperson) and Juliana Sophia Damu FCILT (Global WiLAT Vice Chairperson for Southeast Asia).

The discussion was expertly guided by Nor Hidayah Johar CMILT (representing the CILTM Johor Section), who steered the conversation toward bridging the gap between academic theory and real-world implementation. The panel featured two stellar speakers representing different generations and facets of the industry:

- **Muhammad Azri Mizra MILT (Next Generation Malaysia):**

A rising star in the industry and currently a Senior Executive in Supply Chain Excellence, Azri brought practical, on-the-ground experience in digital transformation. Having recently spearheaded major automation and optimization projects—such as migrating supply chain operations and workflow governance to automated platforms—he emphasized that future-ready professionals must possess a blend of strategic thinking, data literacy, and structured project management capabilities.

- **Hajah Zainab Haji Ali CMILT (WiLAT Brunei Representative):**

Bringing a wealth of cross-border experience, Hajah Zainab highlighted the regional landscape, detailing the specific technical skills and adaptable mindsets employers look for as Southeast Asian supply chains integrate further into digital ecosystems.



## Equipping the Next Generation: Insights from WiLAT Malaysia's Afternoon Talk 2.0

### Key Takeaways: Navigating the Future Landscape

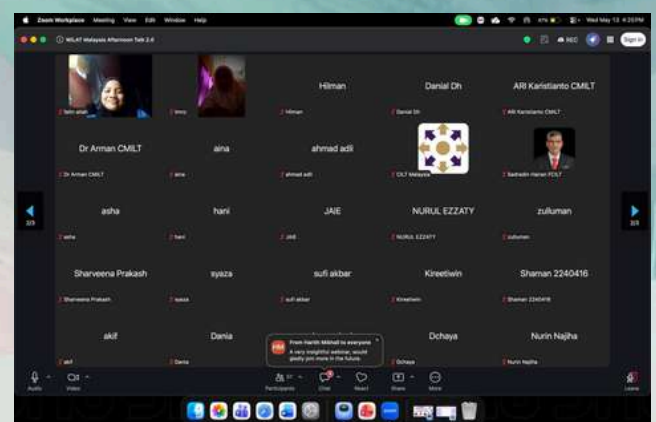
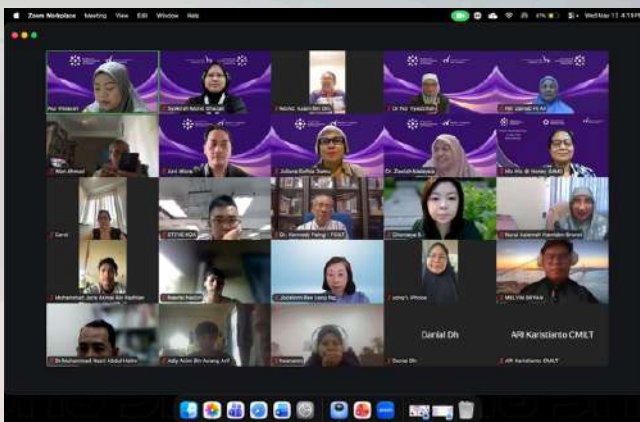
The webinar focused heavily on actionable career preparation guidance, with the speakers diving into several critical areas:

- **Embracing Digital Agility:** Tech adoption is no longer optional. The speakers demonstrated how real-time tracking, analytical dashboards, and automation directly impact operational productivity and yield significant bottom-line efficiencies.
- **The Power of Soft Skills:** Beyond technical logistics know-how, successful future leaders must master cross-functional collaboration, supplier relationship management, and clear communication.
- **Continuous Upskilling:** Attendees were urged to actively bridge their learning gaps by seeking mentorship, understanding emerging technologies like AI, and involving themselves in professional networks like CILT to build career resilience.

### A RESOUNDING SUCCESS

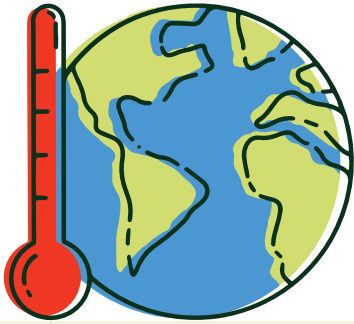
The session wrapped up with closing remarks from ChLT Ts Dr. Hj Zahiah Abdul Majid FCILT (CILT Malaysia Deputy President and Global WiLAT Webinar Champion), who praised the high level of engagement during the Q&A segment. Participants left the session with a clearer roadmap of the technical competency and mindset required to become agile, future-ready logistics and transport professionals.

As the industry speeds ahead into an automated future, events like the WiLAT Afternoon Talk ensure that Malaysia's logistics workforce isn't just keeping up, but leading the charge.



# NEXTGEN MALAYSIA

TO PROVIDE A FORUM WHERE STUDENTS AND NEXT GENERATION PROFESSIONALS CAN EXPAND THEIR SECTOR KNOWLEDGE, START BUILDING THEIR PROFESSIONAL NETWORKS, LEARN AND PRACTISE PRESENTATIONAL, COLLABORATIVE, STRATEGIC AND LEADERSHIP SKILLS, AND MOVE ON TO BECOME SUCCESSFUL PROFESSIONALS AND HIGHLY EFFECTIVE PARTICIPANTS IN CILT BRANCHES, TERRITORIES AND INTERNATIONAL LEADERSHIP.



## EVERYONE'S A LOSER IN STRAIT OF HORMUZ GAME THAT SIMULATES GLOBAL CRISIS

Hsu, J., & Hsu, J. (2026, May 8). Everyone's a loser in Strait of Hormuz game that simulates global crisis. *Ars Technica*. [We are so grateful for your continued support. Thanks to our community's generosity, we've been able to make a tangible difference. This month, we want to share the story of The Riverton Community Center, where your contributions funded a much-needed kitchen renovation.](#)

The article describes a browser-based game called "Bottleneck" that simulates a real-world crisis in the Strait of Hormuz, one of the most important shipping chokepoints for global energy trade. In the game, players act as a maritime coordinator responsible for deciding which ships out of roughly 2,000 stranded vessels are allowed to pass through the strait each day.

The core challenge is that every decision has serious consequences. Allowing or blocking certain shipments affects global outcomes like oil prices, food supply, fertilizer availability, and even famine risk. Players must also balance competing political pressures from actors such as Iran, the United States, Gulf states, the United Nations, and shipping companies, where helping one side often harms another.

There is no "winning" solution. Instead, the game forces players to choose the "least bad" outcomes in a situation where every option causes harm somewhere else. Even under optimal play, the shipping capacity remains far below normal levels, highlighting how severe the real-world disruption is.

The game's creator built it in a short time using AI-assisted coding and incorporated real news reports and maritime data, aiming to make the crisis more tangible and harder to ignore than traditional news coverage.

Overall, the article frames the game as a kind of interactive journalism piece: it shows that in complex geopolitical crises like the Strait of Hormuz blockade, decision-makers are not solving problems so much as distributing unavoidable damage across the world system.

## INTRODUCE THE VICE TREASURER OF CILT NEXT GEN MALAYSIA

Ieman bin Badru Saman, MILT is a distinguished Diploma graduate in Integrated Logistics Management from Kolej Profesional MARA Bandar Penawar, where he achieved an exceptional CGPA of 3.91. His academic journey is marked by consistent excellence, earning him the College Outstanding Performance Award (COPA) and placement on the Dean's List for every semester. These accomplishments reflect not only his intellectual capability but also his strong analytical skills and commitment to mastering the complexities of logistics and supply chain management.

Beyond academics, Ieman has actively embraced leadership and service. He served as an Executive Committee Member of Majlis Perwakilan Pelajar KPMBP, where he contributed to student governance and policy-making, and took on the role of Project Manager for major campus initiatives, demonstrating his ability to lead teams, manage resources, and deliver impactful outcomes. His leadership extended into academic coaching, where he mentored peers to achieve higher performance, and into community-focused CSR projects that strengthened his sense of responsibility and collaboration.

His dedication to service is further exemplified through national-level volunteering, where he represented his institution and contributed to initiatives that fostered social impact and professional development. These experiences have honed his competencies in teamwork, communication, and problem-solving, while reinforcing his ability to apply logistics knowledge in diverse, real-world contexts.

As a member of the Chartered Institute of Logistics and Transport (MILT), Ieman continues to build on his professional identity, integrating academic excellence with practical leadership. His trajectory reflects a balance of scholarly achievement, organizational involvement, and community engagement, positioning him as a promising logistics professional with the vision and capability to contribute meaningfully to the industry's future.



IEMAN BIN BADRU SAMAN, MILT  
VICE TREASURER  
NEXT GEN MALAYSIA  
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# NEXTGEN MALAYSIA

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## POST-EVENT HIGHLIGHTS: TALK ON "GLOBAL CRISIS IMPACT ON LOGISTICS AND SUPPLY CHAIN SAFETY"

It was a privilege to contribute as a member of CILT Next Gen in the "Logistics Awareness Program: Global Crisis Impact on Logistics and Supply Chain Safety", held in collaboration with UniKL MITEC, Johor students under the Project Management subject.

The session, held on 14 May 2026 at LT Tanjung Puteri, UniKL MITEC, brought together students and aspiring professionals to explore how global crises such as pandemics, geopolitical conflicts, and supply chain disruptions continue to reshape the logistics industry worldwide.

Through insightful sharing and interactive discussions, participants gained a deeper understanding of global supply chain challenges, logistics disruptions, safety considerations, and the importance of adaptability and resilience in today's rapidly evolving environment. The talk, Q&A session, quiz, and networking activities created an engaging platform that encouraged curiosity and practical learning beyond the classroom.

A special appreciation goes to Mr Amnurrasyid bin Rasedin, FCILT, Manager of Logistics and Trade Compliance, for generously sharing his professional experiences and providing valuable industry insights that effectively bridged academic knowledge with real-world practice.

Being part of initiatives like this reinforces the importance of continuous learning, collaboration, and creating meaningful opportunities that inspire the next generation of logistics professionals.

**Logistics Awareness Program**  
**GLOBAL CRISIS IMPACT ON LOGISTICS & SUPPLY CHAIN SAFETY**

**Mr Amnurrasyid bin Rasedin, FCILT**  
Manager Logistics and trade compliance

**PROGRAM HIGHLIGHTS**

- Talk Session
- Q&A Session
- Quiz & Lucky Draw
- Networking Opportunity
- Bread & Boxed Drinks Provided

**TOPICS COVERED**

- Global Supply Chain Crisis
- Logistics Disruptions
- Supply Chain Safety
- Industry Challenges & Solutions
- Real Industry Insights

**OBJECTIVES**

- Expose students to current supply chain issues
- Understand global logistics challenges
- Learn disruption management strategies
- Connect with industry professionals

**TENTATIVE**

10:00 a.m.	10:30 a.m.	1:00 p.m.	1:30 p.m.
Registration	Talk Session	Q&A / Quiz Session	Closing & Refreshments



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The Chartered Institute of Logistics and Transport

**NEXT GEN CILT MALAYSIA**  
**WE ARE LOOKING FOR YOU**

**WEBINAR  
SPEAKERS**

- TO EXPLORE EMERGING TRENDS AND INNOVATIONS IN LOGISTICS AND TRANSPORTATION.
- TO CREATE A PLATFORM FOR DIALOGUE BETWEEN INDUSTRY EXPERTS, ACADEMIA, AND YOUTH.

*Join Us*

**REGISTER YOUR INTEREST HERE**

Don't hesitate to be part of this program.  
You can click the link below to show your interest !

<https://forms.gle/UVq4nR9fiDrZaYTS9>

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LinkedIn Group:  
<https://www.linkedin.com/groups/14777596/>

Your support matters! Please follow, like, and share with your network so we can grow together as the Next Generation of logistics and transport leaders.

#CILTNextGen #CILTMalaysia  
#LogisticsLeadership #TransportInnovation



# Professional Reflections



DATO' CAPTAIN HJ. ABDUL RAHIM  
BIN ABD. AZIZ FCILT

## Whispers from the Sea

Through three captivating reflections from his sailing days, Dato' Capt Abdul Rahim Abd Aziz FCILT shares a rare glimpse into life at sea during an era when the ocean felt both adventurous and isolating.

Set against the backdrop of international voyages across Europe and North America in the 1970s and 1980s, the stories blend humour, humanity, leadership, and resilience — from handwritten letters that meant everything to seafarers, to critical moments requiring calm decision-making in emergencies, and lessons on confidence and professionalism earned through experience at sea.

More than just memories from the bridge of a ship, these reflections capture the spirit of seafaring life and the personal values that continue to shape the logistics and maritime profession today. Thank you ~ Admin

### Story 1:

**MV Bunga Seroja**  
Coasting Europe...Rotterdam,Hamburg,Le  
Havre,Antwerp,Cardiff and Liverpool  
Circa end 1975/early 1976

We were then nautical cadet officers (Rahim, Yew Wah Son, Aziz, Teoh Mong Huat, Cheah Keng Sung, Panichelvam, Rusli and Rosdi) aboard the good vessel MV Bunga Seroja which plied the Far East-Europe run.

At every port of call we eagerly awaited the presence of the local Shipping Agent for he was the one who brought along our cash advance and most important of all our letters which normally were passed to the Radio Officer/Sparky for onward distribution aboard.

There were then no hand phones to connect with our loved ones thus receiving letters from our parents, family members, friends, etc2 sparked life into us aboard.

Those who received letters were always happy and overjoyed.

But there was a fellow cadet who never received any letter for over many voyages and definitely he was so envious of us all.

However, on one of the voyages when Bunga Seroja was coasting Europe that fellow cadet finally received a letter which was duly handed over to him by the Sparky. We were glad and happy that he finally received a letter to our surprise.

We expressed our happiness to him and later asked him who was the letter from?

So innocently he replied," I was always very jealous that you all always received letters at many ports but not me so I decided to write a letter to myself at the last port, in time to catch the vessel here and to prove to you all that I also can receive letters lah!"

Upon hearing his reply, we all fumed and felt like throwing him overboard immediately then!

# Professional Reflections

## Whispers from the Sea

### Story 2:

Bunga Mawar  
Mid 1979  
Heading Towards English Channel from the Portuguese Coast

I was then on watch as a 2<sup>nd</sup> Officer (0000-0400 hr) when suddenly the general internal line on the bridge rang. The caller at the other end said, "2<sup>nd</sup>, *saya dengar orang mengerang kesakitan dari bilik 5<sup>th</sup> Engineer*". I told him to keep monitoring from outside the 5<sup>th</sup> Engineer's cabin whilst I rang the Master requesting his permission to be relieved, for me to attend to the 5<sup>th</sup> Engineer. Very soon then the Master was on the bridge. I then called the Chief Officer, requesting him to hand me the master key to all cabins. I rushed down to the COs cabin, explained further to the CO the nature of the urgency, got the master key and quickly proceeded to the 5<sup>th</sup> Engineer's cabin. Upon arrival at the 5<sup>th</sup> Engineer's cabin I immediately opened the door and there I saw him writhing in pain on the deck/floor. He was holding his wrist and blood was flowing and I also saw a blade by his side.

As all 2<sup>nd</sup> officers are also medically trained, I put to practice whatever I have learnt. I calmed him down by talking to him, asked him what's wrong, meanwhile the CO and some other officers also came to assist. Upon further talking to him, he did mention that in the letter he received at the last port, his girlfriend has broken all ties and abandoned him. Due to that he was very frustrated and wanted to take his life by slitting his wrist.

We were all shocked upon hearing that and told him not to worry as they are many more girls that he will be meeting in future.

Meanwhile I had managed to tie a tourniquet on his wrist to stop the blood flow whilst the rest kept coaxing him.

The situation was reported to the Master who ordered that the 5<sup>th</sup> Engineer not be left alone in his cabin. We later transferred him to the vessel's hospital under a round the clock watch.

As that was an attempted suicide, the Master decided that the 5<sup>th</sup> Engineer should be taken ashore soonest possible to avoid further complications aboard.

Thus, the Master immediately called Brest Radio, which was just off our route along the English Channel, got in touch with the local authorities who despatched a medical helicopter to disembark the 5<sup>th</sup> Engineer soonest.

The medical helicopter flew in duly.

With all deck preparations made, the helicopter flew in, got the stretcher down where we all lifted the 5<sup>th</sup> Engineer onto it and off, they flew.

Later all relevant reports were then sent to our HQ in KL. Much later we learnt that the 5<sup>th</sup> Engineer, after recovery was flown back to KL.

# Professional Reflections

## Whispers from the Sea

### Story 3:

Bunga Mawar: Seven Islands, Canada Circa 1981

"I was just promoted to a Chief Officer aboard the beautiful Bunga Mawar when we were instructed to head for Seven Islands, Canada to load iron ore. Thus, we left our port of discharge, Rotterdam and took the great circle route towards Eastern Canada. After some 2 weeks or so we safely arrived and Mawar was given a berth upon arrival. Thus began the loading operations and deballasting as planned with the aid of our on-board computerised loadmaster. Things went smoothly from the start. I frequently made rounds on deck just to ensure that everything went well as it was my first loading operations as a Chief Officer despite being aboard Mawar since being a 3rd Officer-2nd Officer over the years. Whilst rounding the deck by the accommodation I was stopped by a white guy who had just walked up the gangway. He introduced himself as the Agent and wanted to meet the Ch Officer to further discuss cargo operations. I politely told him that the CO was busy then. I excused myself and continued my deck rounds. And after another round when I returned to the same spot, he was still there. He requested again to meet the CO and I gave him the same answer.

Off I went to continue my rounds. Again, he was still there when I completed the next round. He reapproached me and again requested to meet the CO. I smiled politely and told him "U are talking to him now".... he gasped and was totally caught off guard and went on to exclaim "what! your ship is so huge and you are so small!"

I said back, "what's wrong with that!" He immediately apologised without reservation. I then invited him to my office where we had a fruitful discussion. Before he left, he again apologised for underestimating me.

I excused him and advised him not to assume things in future."

**Dato' Captain Hj. Abdul Rahim bin Abd. Aziz FCILT is an experienced maritime professional with over 40 years in shipping, port management, and maritime advisory. He currently serves as Director of Projects and Senior Marine Consultant at Kasi Maritime.**

**He began his career with MISC and rose to Master before taking on key leadership roles at Port Klang Authority and as CEO of Penang Port Commission. He later served as Special Maritime Advisor to the Ministry of Transport and CEO of Pengerang Marine Operations. He holds an MBA from Ohio University and is a Fellow of the Chartered Institute of Logistics and Transport (CILT). His distinguished career has earned him multiple national honours, reflecting his significant contributions to Malaysia's maritime industry.**



**Datuk Ts Dr Hj Ramli Amir FCILT**  
CILTM Past President/Former  
CILT International Vice President  
for Southeast Asia Region

# Professional Reflections

## **Sustaining Trust: Why Supply Chain Integrity Matters More Than Ever**

**Sustainability in logistics is no longer confined to emissions reduction or green certifications; it now encompasses the broader concept of supply chain integrity. In an era marked by geopolitical tensions, climate disruptions, and heightened regulatory scrutiny, the ability to ensure transparency, traceability, and ethical compliance across supply chains has become a defining feature of resilient transport systems.**

At its core, supply chain integrity refers to the reliability and trustworthiness of every node and link within the logistics network. This includes the authenticity of goods, adherence to environmental and labour standards, and the accuracy of information flows. For transport operators, freight forwarders, and port authorities, maintaining integrity means going beyond operational efficiency to embed accountability into daily practices. Digital tools such as blockchain, IoT-enabled tracking, and real-time data platforms are increasingly deployed to monitor cargo movement, verify documentation, and detect anomalies before they escalate into systemic risks.

Sustainability and integrity are deeply interconnected. A supply chain that lacks transparency cannot credibly claim to be sustainable. For instance, in sectors such as palm oil and electronics, downstream logistics players are now expected to demonstrate that upstream sourcing complies with environmental, social, and governance (ESG) standards. This places transport operators at the frontline of verification, requiring them to adopt stricter documentation protocols, collaborate closely with certification bodies, and invest in digital traceability systems.

In the Malaysian context, this shift presents both challenges and opportunities. As a trade-dependent economy with strategic port infrastructure, Malaysia is well-positioned to lead in sustainable logistics practices within ASEAN. However, this requires coordinated efforts between government agencies, industry stakeholders, and academia to develop standards, build capacity, and incentivise compliance. Initiatives such as green port strategies, low-carbon transport corridors, and integrated digital platforms can strengthen both sustainability outcomes and supply chain integrity.

Ultimately, the future of logistics will be defined not only by speed and cost, but by trust. Companies that can demonstrate integrity in their supply chains will be better positioned to meet regulatory demands, attract responsible investment, and maintain customer confidence. In this evolving landscape, sustainability is no longer a separate agenda—it is the foundation upon which credible and competitive supply chains are built.

# Professional Reflections



**Amnurrasyid Rasedin FCILT**

## **Building the Future Logistics Professional: What Students Should Expect from a Career in Logistics and Supply Chain**

**During the recent Logistics Awareness Program held at Universiti Kuala Lumpur MITEC, one of the most meaningful aspects of the session was the interaction and engagement with the students. Beyond the presentation itself, the questions raised reflected a growing awareness among young professionals that logistics and supply chain management are becoming increasingly important in today's interconnected global economy.**

Among the most relevant questions raised during the session were what kind of career path students could expect if they continue their studies in logistics, and what areas of expertise they should focus on when starting their careers in the industry. These questions are highly important because many people still perceive logistics as merely transportation or warehouse-related activities. In reality, logistics today has evolved into a highly strategic, technical, and commercially critical profession that supports global trade, industrial development, manufacturing continuity, infrastructure projects, and economic resilience.

Logistics forms a key component within the broader supply chain ecosystem. Supply chain management covers the end-to-end process involving sourcing, procurement, manufacturing, transportation, warehousing, customs clearance, distribution, and final delivery to customers. Logistics acts as the operational backbone that physically connects all these activities together.

As industries continue to globalize, the role of logistics professionals has expanded significantly across sectors such as oil and gas, manufacturing, pharmaceuticals, construction, aerospace, renewable energy, maritime transportation, and e-commerce. Logistics is no longer viewed merely as an operational support function. In many organizations today, logistics directly influences project execution, cost management, customer satisfaction, operational continuity, and overall business performance.

During the session, I shared with the students that logistics professionals today are expected to become strategic contributors within organizations. One of the most significant but often overlooked roles of logistics is acting as a "gatekeeper" between procurement, vendors, transport providers, and clients.

In many international projects and commercial transactions, logistics teams play a critical role in ensuring that procurement agreements are operationally feasible and commercially aligned with transportation realities. This includes validating the agreed responsibilities between buyers and sellers, ensuring transport obligations are clearly defined, and confirming that the movement of goods can be executed safely, legally, and efficiently.

For example, logistics personnel are often required to verify whether the agreed Incoterms between vendors and clients are appropriate for the actual shipment movement. They must assess who is responsible for freight costs, customs clearance, cargo risk transfer, insurance obligations, and final delivery requirements. Without proper logistics involvement during procurement and contract discussions, companies may face disputes, unexpected costs, shipment delays, or operational gaps.

In many projects, logistics teams also evaluate whether the collection points and destination locations are operationally suitable and free from potential risks or restrictions. This includes assessing port accessibility, customs limitations, infrastructure capability, transportation routes, geopolitical concerns, permit requirements, and local regulatory restrictions.

## **Building the Future Logistics Professional: What Students Should Expect from a Career in Logistics and Supply Chain**

# Professional Reflections

For example, a procurement agreement may appear commercially attractive on paper, but logistics professionals may identify that the cargo destination has infrastructure limitations, draft restrictions, security concerns, customs complications, or limited heavy-lift handling capability. Early involvement of logistics therefore becomes extremely important in avoiding downstream operational disruptions.

This is one reason why logistics professionals today are increasingly involved during tendering stages, procurement planning, contract reviews, and project execution discussions. Their role extends far beyond transportation coordination and becomes part of the strategic decision-making process within organizations.

The discussion with the students also highlighted the growing importance of Trade Compliance expertise within modern logistics operations. In many multinational organizations today, logistics activities cannot be separated from customs regulations and international trade requirements.

Trade compliance refers to understanding and managing the laws and regulations governing international movement of goods. This includes customs procedures, import and export controls, Free Trade Agreements (FTA), sanctions regulations, duties and taxes, licensing requirements, and country-specific trade restrictions.

Every international shipment moving across borders must comply with customs and regulatory requirements. Failure to comply can result in shipment delays, cargo detention, financial penalties, reputational damage, or even legal consequences. As global trade regulations continue evolving, companies increasingly require logistics professionals who possess strong knowledge in customs and international trade compliance.

During the session, I explained that understanding Free Trade Agreements is becoming particularly important for future logistics professionals. FTAs allow companies to benefit from preferential duty treatment and cost savings, but only when origin requirements, tariff classifications, and customs documentation are properly managed.

As such, Trade Compliance expertise has become one of the most valuable areas within the logistics profession today. Professionals with strong understanding of customs regulations, international trade laws, and cross-border operational requirements are increasingly sought after globally.

Another important discussion point raised by the students was regarding the type of expertise fresh graduates should prioritize when entering the industry. One of the strongest recommendations shared during the session was the importance of developing contractual and commercial understanding alongside operational knowledge.

In reality, logistics operations are heavily governed by contracts, legal obligations, transportation liability frameworks, and commercial agreements. Understanding contract law, commercial risk allocation, insurance requirements, and transportation responsibilities is extremely important for logistics professionals handling international cargo movements.

Particular emphasis was given to understanding Incoterms, or International Commercial Terms. These terms define the responsibilities between buyers and sellers during international trade transactions, including transportation arrangements, customs clearance obligations, freight cost allocation, insurance coverage, and cargo risk transfer.

Without proper understanding of Incoterms, companies may expose themselves to disputes, unexpected liabilities, operational confusion, or additional costs. Therefore, logistics professionals are expected to understand the implications of terms such as FOB, FCA, CIF, DDP, EXW, CPT, and FAS within practical project and commercial environments.

## **Building the Future Logistics Professional: What Students Should Expect from a Career in Logistics and Supply Chain**

# Professional Reflections

For students interested in maritime and offshore logistics, exposure to chartering agreements and shipping contracts also becomes highly valuable. Marine logistics operations involve various technical and contractual elements including vessel charter arrangements, freight agreements, laytime conditions, demurrage exposure, marine insurance, and port regulations.

Beyond commercial understanding, another major area highlighted during the session was the need for continuous technical learning. Logistics is an industry that evolves continuously alongside regulatory changes, digitalization, automation, sustainability requirements, and global operational standards.

Today's logistics professionals are expected to understand not only transportation processes, but also cargo engineering requirements, digital tracking systems, operational planning tools, risk management principles, and safety standards.

Among all these areas, safety remains one of the most critical priorities in logistics operations. Whether involving heavy lift cargo, dangerous goods, offshore operations, marine transportation, aviation logistics, or warehousing activities, safety considerations must always remain at the forefront of operational decision-making.

A single logistics failure can result in serious consequences including injuries, environmental incidents, cargo losses, vessel damage, project delays, operational shutdowns, or significant financial exposure. This is why logistics professionals are continuously expected to strengthen their understanding of risk assessment, hazard management, lifting operations, cargo securing, emergency response planning, and operational control measures.

The session also emphasized that technical knowledge alone is not sufficient for long-term success in logistics. Soft skills remain equally important. Logistics professionals often operate in highly pressured environments involving multiple stakeholders, changing priorities, tight schedules, and cross-border coordination.

Communication skills, leadership capability, adaptability, problem-solving ability, and stakeholder management therefore become critical strengths for logistics professionals. In many situations, logistics personnel must make fast operational decisions while balancing commercial, regulatory, and safety considerations simultaneously.

One important reality shared with the students was that logistics is not a routine desk-based profession. It is a highly dynamic industry where disruptions can occur at any time. Port congestion, geopolitical instability, vessel delays, customs holds, labour strikes, equipment shortages, and freight market volatility have now become common operational challenges faced across global supply chains.

However, this dynamic nature is also what makes the profession highly rewarding. Logistics professionals frequently play a direct role in solving operational crises, supporting project continuity, and ensuring businesses continue operating during uncertain conditions.

At the same time, logistics also offers strong international career mobility. The knowledge and experience gained within logistics and supply chain management are highly transferable across industries and countries. Professionals with expertise in project logistics, international transportation, customs compliance, marine operations, and supply chain strategy remain in strong demand globally.

In conclusion, the interaction with the students at UniKL MITEC served as a strong reminder that the future of the logistics industry depends greatly on how today's students prepare themselves for tomorrow's challenges. Academic qualifications provide an important foundation, but long-term success in logistics requires continuous learning, technical development, commercial awareness, regulatory understanding, and strong professional discipline.

The future logistics professional will no longer simply coordinate cargo movement. Instead, they will become strategic contributors supporting global trade, industrial growth, project execution, supply chain resilience, and economic sustainability in an increasingly complex and interconnected world.

Most importantly, the session demonstrated that the younger generation is increasingly aware of the importance of logistics in shaping the future global economy. With proper exposure, guidance, and industry engagement, these students have the potential to become the next generation of logistics leaders capable of navigating the evolving challenges of global supply chains.

## **Author Biography**

Amnurrasyid bin Rasedin, FCILT, is Manager, Logistics and Trade Compliance for Subsea and Floating Facilities in the Asia Pacific region, supporting complex SURF, SPS, GEP and EPCI projects. With over 15 years of experience in international project logistics, marine coordination and regulatory compliance, he has led cross-border logistics strategies across Southeast Asia, Australasia, Africa and Europe. A Chartered Fellow of the Chartered Institute of Logistics and Transport (CILT), he contributes regularly to professional discourse on logistics governance, risk management and sustainable leadership in complex project environments.



**Lt Kol Kogilabalan Nair a/  
Gunasekaran CMILT**

# Professional Reflections

## **MANAGING RISK AT FOOD SUPPLIES STORAGE DURING NATURAL DISASTER**

When you are operating at ground zero of a natural disaster, the environment is your primary adversary. Infrastructure is compromised, power grids are offline, and you are essentially fighting a war against the elements to preserve your assets. In these conditions, managing food supplies means anticipating that pest infestations, torrential rain, and suffocating humidity will systematically attempt to destroy your inventory.

### **Pest Control (The Biological Enemy)**

In the wake of a disaster especially floods or earthquakes, local pest population (rats, mice, flies) spike dramatically due to ruptured sewage lines and decaying organic matter. They will ruthlessly target food storage points. There are few ways to deter the pest. First, "The Off the Ground Rule" whereby never store food directly on dirt, mud or concrete. In military logistics, supplies are kept on pallets at least 10-15 cm of the ground and at least 30cm away from walls. This eliminates nesting spaces and allows for easy inspection. The second way is vector barriers which is by deploying physical barriers like fine-mesh netting over ventilation points in temporary warehouses or tents to keep out flies and birds. The last way is by deploying traps over poisons whereby avoid using chemical rodenticides or heavy pesticides directly inside or immediately around food storage tents. Chemical rodenticides or heavy pesticides can degrade, volatilize, or accidentally contaminate compromised food packaging in high-humidity environments. Use mechanical traps and sticky boards instead to eliminate the pest.

### **Rainy Weather & Water Ingress**

Rain can destroy thousands of tons of dry food rations in a matter of minutes if the staging area is compromised. The first factor to be cautioned is topography and drainage. Never establish a Point of Distribution or Supply Tent at the bottom of a slope or in a natural basin. Look for high ground with natural runoff. If you must set up on flat, saturable ground, dig diversion trenches (swales) around the perimeter of the storage tents to channel rainwater away. An efficient way to handle this situation is the double-tarping method where you shall not rely on a single tent layer. Cover the food stacks themselves with heavy-duty, UV-resistant poly tarps inside the structure. Ensure the top tarps overlaps the bottom pallets so that running water cascades away from the food rather than pooling underneath it.

### **Extreme Humid Condition**

High humidity is a silent killer. It accelerates mold growth, causes cardboard boxes to lose structural integrity (leading to stack collapses), and creates a breeding ground for bacteria. It should have passive airflow management whereby sealed spaces become greenhouses in humid climates. Staging tents must utilize cross-ventilation. Arrange pallet rows parallel to the prevailing wind direction to allow air to slice through the stacks and carry moisture away. Another factor that needs to be emphasized are dunnage and spacing that leaves a "chimney effect" space (roughly 50cm) between stacks of food. This allows heat and moisture trapped in the centre of the pile to rise and escape, rather than condensing and rotting the inner boxes.

## **The Combat Logistics Checklist for Ground Zero Storage**

To operationalize these considerations, field teams should enforce the "First in, First Out"(FIFO) principle under a strict physical management routine known as Ground Zero Storage Priority as per following:

**Seal.** Keep food completely airtight sealed up to the exact moment of individual distribution.

**Inspect.** Conduct twice-daily physical inspections of the "stack foundations" to check for moisture pooling or rodent gnaw marks.

**Protect the Shell.** If an outer cardboard box becomes damp, strip it immediately. Move the internal plastic or foil-sealed rations to a dry plastic crate before the dampness breeds mold.

## **Conclusion**

Risk at food supplies storage at ground zero requires meticulous plan and management. The risk that arises such as pest, rainy weather, water ingress and extreme humid condition must addressed in serious timely manner. The experience and knowledge from military that operates routinely in this these unfavourable conditions proves beneficial for the disaster management team whom work around the clock and racing against time at ground zero.

## **ABOUT THE AUTHOR**

Lt Kol Kogilabalan Nair a/l Gunasekaran was commissioned into Royal Service Corps, Malaysian Army on 28 Dis 2005 after graduating from Akademi Tentera Malaysia (Intake 2000). Throughout his military service, he held notable appointments such as Staff Officer Grade 1 Service Corps at Headquarters 1st Infantry Division (Sarawak), Head of Regimental and Movement Wing, RSC Training Centre (Perak) and Company Commander at PUSASDA (Negeri Sembilan). He had also attended Combined Logistics Officer Advance Course (CLOAC) Class 26-15 at Combat Service Support School, Philippine Army with added tertiary education from UTM (Johor), UNITAR International University (KL) and UPNM (KL). He is currently the Commanding Officer of 73 Battalion RSC (Melaka) managing logistical human resource and supply chain.

# Professional Reflections



**Professor ChLT Ts Dr Muhammad Zaly Shah FCILT  
President, CILT Malaysia**

## **RTS set to start in 2027, but JB residents are bracing themselves for 'years' of congestion**



### **Johor Bahru congestion as RTS deadline looms**

Johor Bahru braces for years of traffic congestion as the RTS deadline approaches, impacting daily commutes and businesses. Read more at [straitstimes.com](https://www.straitstimes.com). Read more at [straitstimes.com](https://www.straitstimes.com).

ST / May 28



### **'JB's growth needs high-capacity rail'**

JOHOR BARU: The city's growing urban population and the Johor-Singapore Special Economic Zone (JS-SEZ) warrant a high-capacity rail line and a public transportation system fully funded by the Federal Government, says a logistics an...

The Star / May 27

## **'JB's growth needs high-capacity rail' - Professor ChLT Ts Dr Muhammad Zaly Shah FCILT**



### **Sistem rel digugat pencuri kabel**

PETALING JAYA: Kecurian kabel landasan tren Keretapi Tanah Melayu Berhad (KTMB) menggugat keselamatan ribuan penumpang yang menggunakan perkhidmatan itu untuk pelbagai tujuan termasuk berulang-alik ke tempat kerja.

Utusan Malaysia / May 27

## **Sistem rel digugat pencuri kabel - Profesor ChLT Ts Dr Muhammad Zaly Shah FCILT**



**Datuk Ts Mohamad Ashfar Bin Mohamad Ali FCILT**  
CILTM Legal Adviser and Internal Auditor

# Professional Reflections

## Steady ticket demand for Aidiladha travel



**Steady ticket demand for Aidiladha travel**

PETALING JAYA: Flight and bus operators are gearing up for Hari Raya Aidiladha, with airlines and bus companies reporting steady ticket demand.

The Star / May 15



**3.3 million vehicles to hit the roads**

PETALING JAYA: Millions of vehicles are expected to hit the roads across Malaysia as a slew of holidays – Hari Raya Aidiladha, Wesak Day, Kaamatan, Gawai and the King's Birthday – combine to create an extraordinarily long...

The Star / May 23



## B15 biodiesel rollout wins support despite old lorry risks.

Pan Malaysian Bus Operators Association president Datuk Mohamad Ashfar Ali said bus operators generally support the move, noting that the industry has gradually adapted from earlier B5 and B10 biodiesel blends.

“This helps the local palm oil industry and also alleviates our import bills for fuel,” he said. read more....

Source: The Star

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**JAMIL MANAN SUPRI**  
Road Safety & Motorsports Advisor  
(Founder)  
Road Safety Expert Association

# Professional Reflections

## REDEFINING ROAD USER SAFETY

Confronting the Root Causes of Fatal Road Crashes Through Safer Systems, Intelligent Infrastructure, Behavioural Transformation, and Human-Centred Road Safety Engineering

### EXECUTIVE OVERVIEW

Fatal road crashes are not random events. They are predictable, preventable, and deeply systemic failures arising from the dangerous interaction between human behaviour, weak enforcement, inadequate infrastructure, and unsafe road system design.



Every fatal crash represents a breakdown in multiple layers of protection, including unsafe human behaviour and excessive speeding, a weak safety culture, poor risk perception, inadequate or outdated infrastructure design, ineffective enforcement and monitoring systems, unsafe or non-roadworthy vehicles, poorly managed road risk environments, and infrastructure that fails to protect human survival in error situations

Beyond statistics, road crashes represent a silent national crisis affecting families, healthcare systems, workforce productivity, and long-term economic resilience.

Global road safety research affirms a critical principle, i.e human error is inevitable but death and serious injury must never be accepted as inevitable.

This principle defines the Safe System Approach, where roads, vehicles, enforcement, engineering, and behaviour must function as an integrated safety ecosystem designed to prevent fatal outcomes, even when mistakes occur.

### THE REALITY OF FATAL ROAD CRASHES

Fatal crashes are often misunderstood as “accidents,” when in reality they are system failures.

They occur when risky behaviour becomes normalised, speeding is tolerated or poorly managed, infrastructure fails to correct human mistakes, road environments are designed for movement, not survival and enforcement is inconsistent or ineffective. In many cases, a simple human error becomes fatal because the system provides no margin for survival. Road users make mistakes. The true failure occurs when the system allows those mistakes to become deaths.

## **THE ROOT CAUSES OF FATAL ROAD CRASHES.**

### **EXCESSIVE SPEED, THE MOST DESTRUCTIVE FACTOR**

Speed is the single most influential factor in crash severity and survivability. It directly affects reaction time, stopping distance, impact force, vehicle control and injury severity. A crash survivable at lower speeds can become fatal at higher speeds due to exponential energy impact. Speed does not just increase crash risk, it determines survival itself.

### **DISTRACTED DRIVING. THE MOMENTS THAT COST LIVES**

Modern distractions include mobile phones, messaging, navigation systems, fatigue, and cognitive overload. At highway speeds, even a few seconds of inattention means travelling blind over a dangerous distance. Most drivers underestimate this risk. It will only take a second. But fatalities occur in seconds.

### **FATIGUE & MICROSLEEP – THE SILENT KILLER**

Fatigue impairs reduces awareness, judgment, reaction time and decision-making. Microsleep episodes lasting only seconds can result in catastrophic crashes, especially at high speeds. In effect, driving while exhausted can resemble impaired driving.

### **RECKLESS & AGGRESSIVE DRIVING CULTURE**

Dangerous behaviours include, tailgating and lane weaving, illegal overtaking, road racing, aggressive manoeuvres, road rage and intimidation. These behaviours stem from, emotional instability, overconfidence, poor discipline and weak risk perception. Most crashes occur not due to lack of skill, but due to overestimation of control and underestimation of danger.

### **POOR HAZARD ANTICIPATION**

Many drivers lack true defensive driving competence, including, early hazard recognition, situational awareness, risk anticipation and emergency preparedness. The critical failure: Drivers often react only when danger is already unavoidable.

### **FAILURE TO USE SAFETY PROTECTION**

Fatalities are significantly worsened by, seatbelt non-compliance, helmet misuse and lack of child restraints. Safety devices do not prevent crashes, but they dramatically reduce fatalities and severe injuries.

### **UNSAFE ROAD DESIGN & INFRASTRUCTURE DEFICIENCIES**

Roads should be designed to be forgiving, not punitive. Common issues include, poor signage, lighting, hazardous intersections, dangerous overtaking zones, weak pedestrian protection and lack of motorcycle safety consideration.

Importantly, road geometry often encourages speeding through, long straight corridors, wide lanes and weak visual friction. Road design directly shapes driver behaviour.

## **DANGEROUS OVERTAKING & HEAD-ON COLLISIONS.**

Among the deadliest crash types, head on collisions often occur on rural highways and federal roads where overtaking behaviour is poorly controlled. Painted lines alone are insufficient deterrents when the physical road environment still allows risky behaviour.

## **TOWARDS SELF- ENFORCING ROAD DESIGN**

Modern road safety must evolve beyond reliance on enforcement alone. The future lies in self-enforcing road systems that naturally guide safer behaviour.

## **CHICANES & LANE DEFLECTION SYSTEMS**

Chicanes reduce speed by breaking long high-speed visual lines, increasing driver alertness, reducing speeding tendency and discouraging aggressive driving. They are especially effective in school zones, rural blackspots and high motorcycle traffic corridors. Design must remain to be motorcycle-friendly, gradual, safe and heavy-vehicle compatible

## **MEDIAN DIVIDERS & OVERTAKING CONTROL**

High-risk roads require physical deterrents such as, cable barriers, flexible bollards and reflective separators These measures, reduce head-on collisions, prevent illegal overtaking and Visually calm traffic speed

## **PSYCHOLOGICAL SPEED MANAGEMENT**

Road safety is also psychological engineering. Techniques include, optical narrowing, pavement colouring, reflective road studs and roadside vertical elements These create subconscious cues: "Slow down, this road requires caution."

## **HIGHWAY EMERGENCY LANE MISUSE**

Emergency lanes are increasingly misused for motorcycle travel, unsafe stopping and congestion bypassing. This leads to secondary collisions, rear-end crashes and high motorcycle fatalities

## **SMART SHOULDER MANAGEMENT SYSTEMS**

Future solutions include, AI-based monitoring of smart emergency bays, controlled stopping zones and segmented shoulder protection systems

**Objective: To Preserve emergency functionality while eliminating unsafe use.**

## **THE DEEPER TRUTH**

Road safety experts agree on one principle : Unsafe decisions within unsafe systems produce predictable tragedies. The real issue is not only human behaviour, but whether the system anticipates, absorbs, and corrects human error safely.

## **REDEFINING ROAD USER SAFETY**

# Professional Reflections

### **BUILDING A NEW ROAD SAFETY CULTURE**

True transformation requires more than enforcement. It demands, behavioural change, emotional discipline, safety awareness, collective responsibility and national safety culture reform. A safer nation is built on: Safer minds, safer decisions, and safer systems.

### **STRATEGIC NATIONAL RECOMMENDATIONS FOR MALAYSIA**

Malaysia must accelerate toward a Self-Enforcing Safe Road Ecosystem, including, AI-driven enforcement systems, smart infrastructure planning, motorcycle safety corridors, fatigue management strategies, behavioural safety education, defensive driving transformation programs, safer overtaking prevention systems and an integrated Safe System policy implementation

### **FINAL CONCLUSION**

Fatal road crashes are not unavoidable tragedies. They are predictable and preventable outcomes of systemic weakness.

The future of road safety cannot rely solely on, fines, awareness campaigns, and temporary engineering fixes. It requires a complete transformation of road design philosophy, infrastructure intelligence, enforcement systems, human behaviour culture and national mobility planning

Humans will always make mistakes. Roads and systems must be designed so those mistakes do not become deaths.

Friends of Bukit Kiara co-founder Dr Pola Singh recounts the allure and joys of walking its trails

"When I hike alone – something I often do – I enter a world of my own," he says.

# Professional Reflections

**Dr Pola Singh**  
*A Leader. A Visionary.  
 A Guardian of Bukit Kiara.*

- Author of three books: *OUR MARITIME FUTURE*, *BUKIT KIARA A GREEN LEGACY*, and *FRIENDS OF NATURE: Ways for Conservation*.
- Cofounder of Friends of Bukit Kiara (FoBK) – Green Activist – the Face of Bukit Kiara.
- Guardian of Bukit Kiara.
- Ex Director General of the Maritime Institute of Malaysia (MIMA).
- Former Diplomat at the ASEAN Secretariat in Jakarta.

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*“Preserving Bukit Kiara today, securing a greener tomorrow for all.”*

Some friends jokingly call me the “Guardian of Bukit Kiara”. I am nothing of the sort – just a man who loves a place deeply and has benefited immeasurably from it.

Bukit Kiara has given me health, clarity, friendships and purpose. In return, all I ask is that we protect it – fiercely and collectively.

So if you are looking for a place to begin hiking, to reclaim your health, or simply to reconnect with yourself, Bukit Kiara awaits. And when you walk its trails, remember: every step is not just exercise – it is an act of stewardship.

This is my life.

This is my hill.

And it is a treasure worth defending.

This article first appeared on Jan 19, 2026 in The Edge Malaysia.



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Friends of Bukit Kiara co-founder Dr Pola Singh recounts the allure and joys of walking its trails

"When I hike alone – something I often do – I enter a world of my own," he says.

# Professional Reflections



Dr Pola Singh strolling along one of Bukit Kiara's trails (All photos: Zahid Izzani/The Edge)

## A haven for everyone

Some may dismiss Bukit Kiara as “not challenging enough”. After all, its highest point is only about 250m. Hardcore mountaineers may scoff. But for anyone seeking a satisfying, regular and deeply rewarding workout, it is close to perfect.

Here, beginners find gentle trails with forgiving inclines. Regular hikers can push themselves on longer routes. The more gung-ho adventurers can test their grit on steep, punishing “killer” trails that even cyclists tend to avoid. From Twin Peaks to the lesser-known jungle paths, the diversity of trails is what gives this refuge its charm and reputation.

In fact, the trail has been voted the second-best hiking trail in Malaysia, a recognition that speaks volumes about both its beauty and the community that cherishes it.

## Forty-five years of addiction



Sunlight dapples the trees on the hilltop, viewed from the walking paths of Taman Persekutuan Bukit Kiara

Twice a week, I lose myself –happily and deliberately – in the verdant embrace of Bukit Kiara.

At 76, I cannot ask for more. I often tell friends that I am wealthy – not because of what I own, but because of the health I enjoy. And much of that wealth, I owe to a hill that sits quietly beside my home.

Bukit Kiara is just a two-minute walk from my house in Taman Tun Dr Ismail in Kuala Lumpur. Over the years, it has become more than a recreational spot; it feels like an extension of my living space, sanctuary and silent companion. While many people my age talk about slowing down, I talk about trails, gradients, bamboo groves and the sheer joy of putting one foot in front of the other – uphill.

Those reading this may envy me, and rightly so. To have a lush green hill in the heart of a bustling city like KL is a privilege few urban dwellers enjoy. Bukit Kiara is not just a hill – it is a living, breathing green lung serving both the capital and Petaling Jaya, freely accessible to all who seek it.



Pola takes on one of Bukit Kiara's more challenging trails

I have been hiking this hill for over 45 years, and yes – I am happily addicted.

Each session, usually between 5km and 10km, takes from 90 minutes to two hours. Somewhere along the way – often after the lungs have protested and the legs complained – a magical “feel-good” sensation emerges. Those who exercise regularly will know exactly what I mean.

Over time, something remarkable happens. You breathe easier. Your stamina improves. Your bones grow stronger. Your balance sharpens. Even that stubborn backache you thought was part of ageing may quietly disappear.

My doctor recently congratulated me and pointed out that my last visit had been 22 months ago – and that I looked good. Hiking, I believe, is one of the simplest and most effective ways to boost one’s immune system.

Friends of Bukit Kiara co-founder Dr Pola Singh recounts the allure and joys of walking its trails

"When I hike alone – something I often do – I enter a world of my own," he says.

# Professional Reflections

## Why the jungle beats the road



A bubbling creek cuts through the greenery

Unlike walking on tarmac, hiking demands attention. The jungle keeps you mentally present. Uneven ground strengthens the “soul of your feet”, improving balance – especially important for seniors. Fallen trees, muddy patches, rocks, and the occasional wildlife sighting (tortoises, wild fowls and even snakes) keep you alert and alive in the moment.

And then there is the silence.

When I hike alone – something I often do – I enter a world of my own. Surrounded by towering trees and filtered sunlight, my mind becomes unusually active. Ideas flow. Problems untangle themselves. New perspectives emerge. Some of my best writing and clearest thinking have happened while hiking Bukit Kiara.

It is no exaggeration to say this hill has strengthened me – body, mind and soul.

## More than exercise

Hiking is never a race. Time does not matter. The reward is not the destination but the journey itself. Pause when you need to. Observe. Listen.

One must-stop rest point is the bamboo grove along the Twin Peaks trail. Many hikers swear they feel rejuvenated simply by sitting there quietly for a few minutes.

And when you finally reach the top, the panoramic view of the cities reminds you just how precious this green oasis is – surrounded by concrete, yet stubbornly alive. I am especially encouraged by the growing number of parents hiking with young children. Beyond fitness, it is about bonding, instilling respect for nature and creating memories that screens can never replace. On the social side, Bukit Kiara has gifted me friendships. Hikers greet one another. Small talk happens naturally. There is a shared, unspoken understanding: we are all here because this place gives us something money cannot buy.



Troops of monkeys inhabit the park

## A treasure under threat



A guide to the various birds that can be found

But with popularity comes danger.

Bukit Kiara has long attracted greedy eyes. Developers see commercial potential where we see heritage, health and hope. Of its original 620.8ha, much has already been fragmented. While parts have been gazetted, the fight to fully protect Bukit Kiara is far from over.

This is why I, together with the late Liew Khoi Cheng, co-founded **Friends of Bukit Kiara**. Our aim was simple: to protect this green lung for our children and their children. Through walks, documentation, writing, and quiet persistence, we continue to advocate for accountability, transparency and full gazettement.

I do not oppose development blindly. But development must never come at the cost of a city's soul.

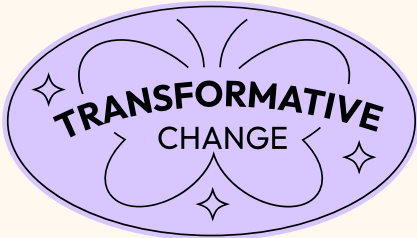


**Ts Dr. Nuur Fathin Roslan CMILT**  
Senior Lecturer, UniKL MITEC,  
PASIR GUDANG, JOHOR

# Professional Reflections

## Logistics in Transition: From Disruption to Intelligent Transformation Introduction

The logistics industry is currently experiencing major changes due to global disruptions and rapid technological development. Events such as the COVID-19 pandemic, rising fuel prices, labour shortages, geopolitical conflicts, and climate change have affected transportation and supply chain activities worldwide. In Malaysia and many other countries, logistics companies faced delays, higher operational costs, and unstable supply chain networks. These challenges showed that traditional logistics systems are no longer sufficient to handle modern business demands. As a result, the industry is now moving towards intelligent transformation by adopting smarter and more efficient logistics solutions.



One of the main drivers of intelligent transformation is the use of advanced technologies such as Artificial Intelligence (AI), data analytics, Internet of Things (IoT), and automation systems. These technologies help logistics companies improve operational efficiency, reduce costs, and make better decisions. AI can forecast demand and optimize delivery routes, while IoT devices allow real-time tracking of goods and vehicles. At the same time, warehouse automation and robotics improve productivity and reduce human error. Through digital transformation, logistics companies can respond more quickly to disruptions and provide better services to customers.

The growth of e-commerce has also accelerated changes in the logistics industry. Customers today expect faster delivery, real-time shipment tracking, and more flexible delivery options. To meet these expectations, logistics providers are investing in smart warehousing, digital platforms, and last-mile delivery solutions. Companies are also improving customer communication through mobile applications and online tracking systems. This transformation has made logistics not only a support function but also an important factor in customer satisfaction and business competitiveness.

Sustainability has become another important focus in modern logistics operations. Many governments and organizations are encouraging green logistics practices to reduce environmental impact. Logistics companies are now using fuel-efficient vehicles, optimizing transportation routes, reducing paper usage, and introducing environmentally friendly packaging. In Malaysia, the National Transport Policy 2019-2030 supports sustainable transportation and digital transformation within the logistics sector. Green logistics practices not only help protect the environment but also improve operational efficiency and company reputation.

Despite the many benefits of intelligent transformation, the logistics industry still faces several challenges. The implementation of advanced technologies requires high investment costs, which may be difficult for small and medium-sized companies. In addition, cybersecurity risks are increasing as logistics systems become more digitalized. Companies also need skilled workers who can manage and operate new technologies effectively. Therefore, training and workforce development are important to ensure employees can adapt to changing industry requirements.

In conclusion, the logistics industry is moving from a period of disruption towards intelligent transformation. Technologies such as AI, automation, IoT, and data analytics are helping companies improve efficiency, increase visibility, and build more resilient supply chains. At the same time, sustainability and customer expectations continue to influence logistics strategies and operations. Although several challenges remain, intelligent transformation provides significant opportunities for the future growth of the logistics industry. Companies that embrace innovation and adaptability will be better prepared to compete in an increasingly dynamic global market. Furthermore, the government also plays an important role in supporting the logistics industry because it is considered the backbone of a country's economy. Strong government support through better infrastructure, digital initiatives, training programs, and sustainable transport policies can help strengthen logistics performance and national economic development.



Maj (R) Babudass A/L Maniam  
Naidu CMILT

# Professional Reflections

**Information Management and Business Review (ISSN 2220-3796) Vol. 16, No. 3S(a), pp. 107-114, Oct 2024**

**Artificial Intelligence-Powered Risk Assessment in Supply Chain Safety N. Sureshkumar PP Narayanan<sup>1</sup>, Farha Ghapar<sup>2</sup>, Li Lian Chew<sup>3</sup>, Veera Pandiyan Kaliani Sundram<sup>4</sup>, Babudass M.Naidu<sup>5</sup>, Mohd Hafiz Zulfakar<sup>4</sup>, \*Azimah Daud<sup>4</sup>** <sup>1</sup>University of East London, London, England <sup>2</sup>Universiti Poly-Tech Malaysia, Kuala Lumpur, Malaysia <sup>3</sup>Binary University, Binary Business School, Selangor, Malaysia <sup>4</sup>RIG-Sustainable Supply Chain Logistics / Faculty of Business and Management, Universiti Teknologi MARA Selangor, Malaysia <sup>5</sup>Bumi Sendayan Sdn. Bhd., Petaling Jaya, Selangor, Malaysia nsureshk@yahoo.com, farha@kuptm.edu.my, lilian@binary.edu.my, veera692@uitm.edu.my, babudass@bumisendayan.com, \*azimah348@uitm.edu.my Corresponding Author: Azimah Daud

## Abstract:

The increasing complexity and globalization of supply chains necessitate robust risk management strategies to ensure safety and resilience. Traditional risk assessment methods often fall short in dynamically adapting to the rapidly changing conditions and voluminous data inherent in modern supply chains. This study explores the potential of Artificial Intelligence (AI)-powered risk assessment to address these limitations in the context of Malaysia's supply chain industry. By employing AI technologies such as machine learning, IoT, and predictive analytics, organizations can significantly enhance their risk management capabilities, improving predictive accuracy, real-time monitoring, and overall operational efficiency. Through a qualitative analysis involving in-depth interviews with supply chain managers, AI experts, and technology vendors, the study identifies the strategies employed for AI integration, the perceived effectiveness of these technologies, and the challenges faced in implementation. The findings highlight the importance of robust data governance, the development of explainable AI models, and continuous skill development to overcome barriers related to data quality, model interpretability, and high implementation costs. The study concludes with recommendations for fostering a safer and more resilient logistics environment in Malaysia, emphasizing the need for comprehensive AI adoption frameworks and scalable solutions for small and medium-sized enterprises.

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WORLDWIDE BUSINESS CENTRE  
NO. 12D, 4TH FLOOR, BLOCK 1  
JALAN TINJU 13/50, SECTION 13  
40675 SHAH ALAM, SELANGOR

**REGISTER NOW!**

019-2820 370  
carolwong001@gmail.com  
www.eptcentre.com

PROGRAMME NO: 10001638890




For further information, please contact the relevant party as stated in the poster.

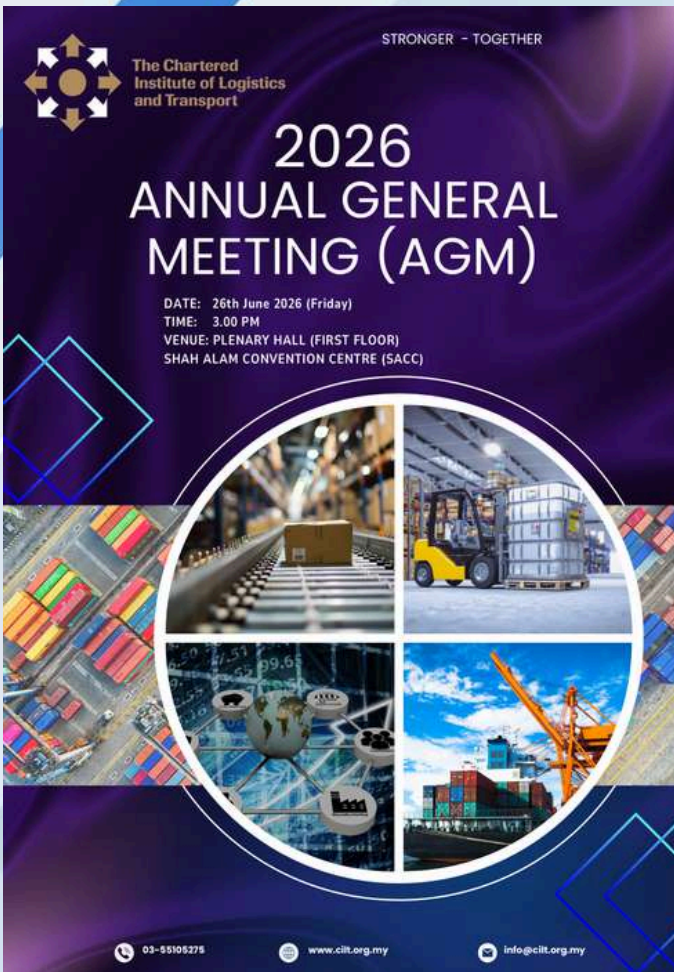
EPTC Consultancy

# Up Coming Event



READ MORE





**DATE: 26th June 2026 (Friday)**  
**TIME: 3.00 PM**  
**VENUE: PLENARY HALL (FIRST FLOOR)**  
**SHAH ALAM CONVENTION CENTRE (SACC)**

**Calling all CILT Members!**

Join the 6th Annual Special Economic Zones Conference by Trueventus, happening on 15–16 July 2026 at Renaissance Hotel, Johor Bahru.

This flagship event brings together policymakers, industry leaders, developers, and investors to explore the latest trends, challenges, and opportunities shaping SEZ development across ASEAN and beyond.

📄 **Event Brochure**

👉 **Download here:** <https://drive.google.com/.../1UO3QvIKFTWwUoW62V1y.../view...>

🎁 **Exclusive for CILT Members**

**Enjoy 10% OFF registration (for verified members only!)**

📊 **CPD Points: Earn 7 CPD points per day**

✉️ **Register or Enquire: Hana**

✉️ [farhana@trueventus.com](mailto:farhana@trueventus.com)

☎️ **+603-2775 0052**

**Don't miss this opportunity to be part of the conversation on how SEZs are transforming Asia's industrial and investment landscape. See you there!**





# Your Trusted Partner in CILTM

Accredited by The Chartered Institute of Logistics and Transport in Malaysia





## CONTACT US

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Malaysia



The Chartered  
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To be the Champion of  
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representing the logistics and  
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stronger.



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## CILTM SECTION



## Women in Logistics and Transport



## INDUSTRY PARTNERS

Our corporate members are our  
partners which are global logistic  
providers and transportation  
operators. Together we support  
the nation's agenda to be globally  
recognized industrial economy



## ACCREDITED ACADEMIC PROGRAMS

CILT Malaysia's Accredited Academic Program is a stamp of quality given to academic programs in the fields of logistics, transport and supply chain. The academic programs that received our accreditation have passed a stringent recognition assessment to ensure the programs produced industry-relevant, future-proof graduates that are competent in the field and in the office.



## NEXT GENERATION

- Peer to Peer connections
- Mentored by Industry Leaders
- Career Fair and Job Opportunities

